

CONTENTS

- 01 About Make-A-Wish Singapore
- 02 Chairman's Message
- 03 Board of Directors & Committees
- 04 Board of Directors
- 07 Management & Staff
- 08 Wish Facts
- 09 Wish Highlights
- 10 Events Highlight
- 16 Wish Stories
- 24 Wish Force
- 28 Donors & Supporters
- 30 Financial Statements
- 34 Corporate Governance
- 36 Governance Evaluation Checklist
- 38 Ways to Support Us



About Make-A-Wish Singapore Years of Wishes

Make-A-Wish Singapore is a part of the world's largest wish granting organisation. Since our inception in 2002, we have granted more than 1,500 life-changing wishes for children with critical illnesses. We believe wishes provide children the strength to look past their situations and limitations, assist families in overcoming their anxieties, and have the potential to galvanise entire communities in creating hope, strength and joy for the children as well as their loved ones. Most importantly, we believe that wishes can improve a child's quality of life, giving them a better chance of recovery. Make-A-Wish Singapore is supported by over 200 volunteers, 8 board members and 9 staff, and is the only wish granting organisation of its kind in Singapore.

39 Years of the Make-A-Wish Movement

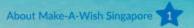
In 1980, 7-year-old Christopher James Greicius wished to be a police officer for a day. Chris' wish inspired the eventual creation of Make-A-Wish. And since Chris' life-changing experience, Make-A-Wish has been responsible for granting the wishes of more than 500,000 children worldwide. With each wish, comes renewed strength and encouragement for every child and family we serve.

Mission

Together, we create life-changing wishes for children with critical illnesses.

Vision

To grant the wish of every eligible child in Singapore.



CHAIRMAN'S MESSAGE

In my last message, I touched on the fundamental strength of Make-A-Wish and our unwavering focus in fulfilling our mission of granting life-transforming wishes for every child with a critical illness in Singapore. With the steadfast support from the Singapore community and the commitment of a dedicated team, I'm happy to report that 2019 was a good year for us.

We granted 110 wishes, thereby positively impacting over 500 individuals. Some of these wishes were easily the most memorable we've had in recent times including 10-year-old Diksha's campervan road trip in Perth; 15-year-old Shakeel's gaming livestream to raise funds to give back to Make-A-Wish, and even celebrity meet and greets with actress, Emma Watson, and rapper, Eminem.

2019 also saw Neil Dyason join us as Chief Executive Officer. He brings with him over two decades of leadership experience in the military, government and social sectors. In his tenure so far, he has provided a renewed focus in ensuring wishes go beyond a fleeting moment and into a transformational journey for the child and their family.

We've continued to invest in growing and strengthening the Make-A-Wish community from nurturing invaluable corporate partnerships, to organising our first-ever Wish Granter Annual Meeting to solidify our volunteer pool of almost 200 inspiring individuals. Our events continue to bring the community together with over 4,000 Wish Children, families, volunteers and participants involved in the Charity Golf Event, Santa Run and Children's Day.

As we enter 2020 amid a COVID-19 pandemic, we anticipate obstacles in the coming months that will test our creativity, resolve, and commitment to our vision. Our first concern remains with our wish children and their families – many of whom have already been facing isolation on a daily basis to protect them from infections during their treatment.

The communities we are all part of are more important now than ever before. I am confident that we can and will remain firmly on our present course not because of our legacy but rather a belief in everyone who embodies the Make-A-Wish spirit, our fundamentals, and a commitment to delivering life-changing wishes.

Thank you for being part of this journey in bringing hope and transformation to every child diagnosed with a critical illness. They need it more than ever today.

BOARD OF DIRECTORS

Board Chairman

Paul Vinod D'Souza Occupation: Chief Financial Officer

Vice Chairman

Rajendra Nandakumar Pai Occupation: Fund Manager

Treasurer

David Ong Kok Yeong Occupation: Business Advisor

Claire Tan Lee Fang Gillian Tay Weng Boon Ivan Chang Weilong Jeremy Lin Bingyuan Sean S Hesh

ADVISORY PANEL

Advisory Panel

Anastasia Ling Debbie Seah Ignatius Hwang June Ho Keith Goh Nuraliza Osman

COMMITTEES

Audit Committee Chairman

Paul Vinod D'Souza

Members

Karyn Qua Lee I-Lin

Finance & Investment Committee Chairman

David Ong Kok Yeong

Member

Rajendra Nandakumar Pai

HR Committee Chairman

Rajendra Nandakumar Pai

Members

Debbie Seah Kuek Chiew Hia Patrick Ho

Nomination Committee Chairman

Sean S Hesh

Members

David Ong Kok Yeong Gillian Tay Weng Boon

Wish Granting Committee Chairman

Ivan Chang Weilong

Members

Chong Poh Heng Christie Ang Jeremy Lin Bingyuan Keith Goh Low Yee

Community Partnership Committee

Chairman Gillian Tay Weng Boon

Members

Anastasia Ling David Ong Ignatius Hwang Poh Pei Shee

Marcom Committee Chairman

Claire Tan Lee Fang

Members

Ivan Chan Weilong Jeremy Lin Bingyuan Pooja Nikam

Paul Vinod D'Souza

BOARD OF DIRECTORS



Paul Vinod D'Souza Board Chairman

Paul is a member of the Institute of Chartered Accountants of India, and holds a MBA degree from London Business School. He currently works at Navigators Insurance Company, as their Chief Financial Officer and Chief Operations Officer for the Asia region. Prior to his current position, Paul has held senior positions in insurance and banking in Singapore, UK and India.

Paul joined Make-A-Wish Singapore as the Treasurer in 2014 and has served on the board since. The true mission of Make-A-Wish came alive for him when he granted his first wish for Matthew in 2015. The joy and strength it brought to him and his family showed the power of a wish and the impact it can have on a child and their family battling critical illnesses.

Date of Appointment: 14 August 2014



Rajendra Nandakumar Pai Vice Chairman

Raj is a Partner and Investment Committee Member at Navis Capital Partners, a US\$5 billion private equity firm specialising in direct equity investments in growth, buyouts, recapitalisations, and financial restructurings in Asia, focusing on enterprises with a strong presence in Southeast Asia. Raj has an extensive investment and portfolio management experience, both in Asia and the US, across industry sectors such as food, consumer, infrastructure, financial services, logistics, TMT and healthcare.

Raj started granting wishes in 2007. Over the years, he has contributed to Make-A-Wish in increasing capacities. Currently, he is Vice Chairman of the Board of Directors, chairs the HR Committee and continues to be an active wish granter.

Date of Appointment: 11 June 2015



David Ong Kok Yeong Treasurer

David is a partner with EY Singapore where he leads the ASEAN Corporate Services practice. He has more than 20 years of experience advising companies on the set up of businesses and their back-office support like accounting, payroll and corporate secretarial functions. His extensive portfolio of clients comprises multinationals and local businesses, spanning various industries such as general trading, shipping, manufacturing and assembly, retail, PE funds, pharmaceutical and property development.

David and his family have been actively involved in fundraising and wish granting activities for Make-A-Wish Singapore. Being a father of three young children, it means a lot to him to be able to contribute and help bring hope and happiness to children with critical illnesses.

Date of Appointment: 28 November 2016



Claire Tan Lee Fang Director

Claire is a communications professional blessed with diverse career experiences traversing academe, media, government/public relations, marketing, branding, editorial, and research. Experiences that had allowed her to reside in Singapore, Australia, and the USA. She is passionate about what she does and strongly believes that each of us is put on this earth with a purpose.

Claire joined the Make-A-Wish Singapore family in 2018. It has been a joy and privilege for her to be part of a strong, passionate and dedicated community relentlessly rooting for a cause that is larger than themselves.

Date of Appointment: 19 June 2019



Gillian Tay Weng Boon Director

Gillian's professional career spans across real estate, fashion, hospitality, investment, business development, events and the creative industry. She is the founder/owner of a consultancy firm dealing with local & global alternative investment, project development & management. She also holds these influential positions: FIABCI International Real Estate Federation (Vice President of Nomination Committee since 2013); FIABCI Singapore (Secretary General since 2008); Institute of Estate Agents (Council Member since 2018).

Gillian has been a passionate active volunteer with MAW since 2006 and has served on the Board of Directors since 2014. She chairs the Community Partnership Committee and is also an active wish granter.

Date of Appointment: 25 June 2014



Ivan Chang Weilong Director



Jeremy Lin Bingyuan Director



Sean S Hesh Director

Ivan is currently a Programme Director and Adjunct Faculty Mentor at the Singapore Management University. He specialises in Internationalisation, with particular focus on innovation, entrepreneurship and strategic management. He is also a Council Member and Co-Chair of the Talent Committee at SGTech. as well as Advisory Committee Member at Youth Corps Singapore.

Ivan's journey with Make-A-Wish Singapore began in 2007, when he was motivated to do his part for children with critical illnesses. He serves on the Board, chairs the Wish Granting Committee and is an active wish granter. He has now granted the most number of wishes the organisation has ever seen, helping the dreams of 80 children come true.

Date of Appointment: 12 March 2018

Jeremy is a paediatrician with special interests in child neurology at the National University Hospital (NUH), Singapore. His postgraduate qualifications include Master of Medicine (Paediatrics), Master of Clinical Investigation, Membership to the UK Royal College of Paediatrics and Child Health, and American Academy of Cerebral Palsy and Developmental Medicine. As part of his daily work, he takes care of children with various neurological conditions such as brain and nervous system injuries.

Jeremy has been working closely with Make-A-Wish Singapore for several years since he was a junior doctor, referring his patients for their wishes to be granted. He saw how the wishes impacted on his patients and families in terms of providing happiness, hope and inspiration, in intangible ways that medicine alone cannot provide.

Date of Appointment: 9 May 2019

Sean joined Citibank in 2010. His responsibilities currently span across Network Management, Merchant Acquiring, Digital Payments, and SME Commercial Cards in Asia Pacific and EMEA. As the Regional Head of Network Management, he is responsible for Citi's Issuing and Acquiring relationship with all of the Payment Networks including Visa, MasterCard, Amex, CUP, Diners and JCB as well as a variety of domestic National Payment Systems.

Sean's connection with Make-A-Wish goes back several years. He has been on the Board of Directors previously from 2011 to 2015 and most recently since 2018, and chairs the Nominations Committee. He is also an active wish granter. His greatest joy is to see the faces of children light up when their wishes come true.

Date of Appointment: 26 September 2018

MANAGEMENT & STAFF

CEO Neil Dyason (Date Joined: 1 July 2019)

Finance & Administration

Director Richard Teo

Executive Janet Goh

Programme Services

Director Leanora Lyn Gaffar

Assistant Manager Sarah Lek

Senior Executive Conan Teo

Community Partnership

Director Jeneve Lim

Senior Executive Charlene Koh

Senior Executive Jenifer Loh



WISH FACTS

DO WISHES REALLY HAVE AN IMPACT?

Wishes provide children with hope when they need it most and research shows that these wishes have positive effects on children's overall well-being and health outcomes.

Wish impact studies have shown that wishes work to complement a child's medical treatment, giving children with critical illnesses greater strength in their recovery journey and hope for their future.

- 99% of parents reported that the wish experience gave their children increased feelings of happiness.*

- 89% of healthcare professionals surveyed say they believe that the wish experience can influence wish kids' physical health.*

- 81% of parents observe an increased willingness by their children to comply with treatment protocols.*

*Source: 2011 Study commissioned by Make-A-Wish America: 'Wish Impact Study Results – Second Phase: Jan – Aug 2011' (consolidated International results) – November

WHAT IS A WISH JOURNEY?

The wish journey begins the moment a child's application is approved. Our dedicated wish team works closely with a pool of incredible volunteers to carefully plan a wish journey that complements a child's medical treatment and long-term well-being. Once we've tapped into their imagination to capture their cherished wish, we'll take them on a wondrous journey of anticipation in the lead up to their wish coming true.

EVERY WISH BEGINS WITH A REFERRAL

A child diagnosed with a critical illness spends his or her days in and out of medical procedures and misses out on the everyday pleasures of life.

Make-A-Wish believes in the healing power of a wish. By helping these children fulfil a cherished dream, you can reignite their sense of hope and imagination, and give them additional strength to battle these illnesses.

YOU can transform lives by making a referral.

If you don't have a child to refer, you can still help fulfil the wishes of children with critical illnesses by forwarding this to a friend and sharing about our cause.

WISH HIGHLIGHTS IN 2019



110

wishes & 1 wish assist were completed



502

children &
family members
directly impacted
by a wish



1353

children & family members benefited from Make-A-Wish events



Wish Breakdown

49

To Have

To Be

To Meet



EVENTS HIGHLIGHT

Make-A-Wish Celebrates World Wish Day

29 April is World Wish Day, an annual day of recognition and celebration of the wish granted to Chris Greicius in 1980 that inspired the creation of Make-A-Wish and its mission. It is also the day we say "Thank You" to our Wish Force - medical professionals, donors, volunteers and sponsors who bring a child's imagination and vision into an experience that changes lives.





Nurses are the heart of healthcare. They are especially important to all our wish children and us. On Nurses' Day, we took the chance to acknowledge their dedication and being a source of inspiration and happiness for our wish children and their families!





Celebrating Children's Day with Mickey Mouse, Minnie Mouse & Donald Duck!

2019's Children's Day was extra special for the children at KK Women's and Children's Hospital (KKH) and National University Hospital (NUH) as Mickey Mouse, Minnie Mouse and Donald Duck visited the young patients. The beloved characters brought smiles to the faces of the children and their families as they visited some of the paediatric wards and clinics. The trio brought so much joy and excitement to everyone as they went around giving hugs, high fives and posed for photos.

Big thanks to Mickey and friends for spending time with the children and making special stops to help brighten the day for the young patients and their families. Shoutout to KKH, NUH, Disney, Hasbro, LEGO and all our volunteers for making this possible!











16th Make-A-Wish Charity Golf

Our annual Make-A-Wish Charity Golf returned on 22 March 2019. 148 golfers gathered together at Sentosa Golf Club for a good cause while having a fun-filled day of golf and networking at the world-class championship course.

Following an afternoon of golf, the golfers joined us in an Arabian-themed evening where golfers were encouraged to come in their best Arabian outfit. Mr Lawrence Wong, Minister for National Development and Second Minister for Finance graced the event as guest of honour.

The evening began with an exotic belly dancing performance by J Dance Atelier and the crowd was serenaded by homegrown act, Jack & Rai, as they dined. There were also powerful sharings from our wish child, Nicole and wish parent Karishma.

A total of \$244,620 was raised from the event and we would like to thank you for making this possible.

Special thanks to our sponsors, Asia Square Tower One, Audi, EBS, Fabri-Tech, FairPrice Foundation and Marina Bay Sands for supporting our 16th Make-A-Wish Charity Golf.







Open Kitchen Cookbook Launch

Janice O'Connor launched her debut cookbook, Open Kitchen in May 2019. It is a result of a decade of charity parties and dinners hosted by the charismatic O'Connors, with Janice cooking and preparing the glorious meals, alongside her husband Terry, hosting their friends at home. The idea of Open Kitchen was mooted by Janice's dear friend and radio personality, Florence Lian, who encouraged her to put together this book documenting her recipes and stories. All 1,000 copies of Open Kitchen have been sold out and an additional 300 copies have been printed for the second print. A total of \$208,000 was raised and we would like to thank Janice O'Connor for her tremendous generosity.

Wish Tree Campaign

In the true spirit of the season, 12 partners joined us in our 2019 Wish Tree Campaign to spread festive cheer to children with critical illnesses.

For every donation, the public was given a Make-A-Wish star bauble, on which they could write a message to our wish children and hang it up on the Wish Tree.

Big thanks to the following partners for coming on-board our Wish Tree Campaign to bring hope, strength and joy to children with critical illnesses: CoAssets Pte Ltd. Crowne Plaza Changi Airport, CS Global, Hotel JEN Orchardgateway, MullenLowe Singapore, Park Regis Hotel, Paya Lebar Quarters Mall, Royal Plaza on Scotts, Sing Youth Hub, The Tanglin Club, WeWork and Wirecard Singapore.







Santa Run for Wishes

3,500 people came together to show their support and love for the sixth edition of Santa Run for Wishes, organised by Make-A-Wish Singapore.

Held at the Singapore Sports Hub on 7 December, Santa Run for Wishes 2019 saw participants decked out in various costumes - from dinosaurs and claw machine to Christmas Tree and Santa Claus.

The energy at the starting lines was roaring with excitement as participants taking part in the 10km competitive run were flagged off by national basketballer and Santa Run for Wishes Ambassador, Ng Hanbin, while the 2.5km and 5km family fun run were flagged off by Guest-of-Honour, Ms Sim Ann, Senior Minister of State for Communications and Information and Culture, Community and Youth,

"Santa Run for Wishes brings together the community to support families of children with critical illnesses. This season of giving is an opportunity and reminder to care for those around us. Let us continue to grow the SG Cares spirit to make Singapore a more caring home for all," said Ms Sim Ann.

More than \$380,000 was raised with full proceeds going towards fulfilling more wishes for children with critical illnesses.





I wish to go to Legoland with my best friend, Branden!

Caelen, 6, spinal muscular atrophy

Caelen, 6, was diagnosed with spinal muscular atrophy, a genetic disease that affects the nervous system resulting in lack of control of his muscles. His wish was to visit Legoland with his best friend, Branden, who shares the same medical condition.

Caelen made his own LEGO invite for Branden, which was then sent to Branden's home in Malaysia along with a Legoland map. Once Branden received the personalised handmade invitation, they both were beyond thrilled about the trip and gushed about the attractions they wished to experience. The pair of best friends unanimously agreed that Ninjago World was their 'mustgo' attraction, and began counting down to the day they would meet at LEGOLAND.

A week leading up to the wish day, Caelen had the opportunity to build a skyscraper "that reaches the sky" with LEGO bricks. Brick designer, Jeffrey, from Artisan Bricks patiently guided Caelen and his family along, coaching them on how to piece the Lego bricks together properly and sketching ideas before building them. With everyone's participation, a personalised skyscraper over 1 metre tall was completed!

The highlight for Caelen's wish trip was the VIP Expedition Tour, where the families enjoyed priority access to rides and attractions, while spending time at an exclusive LEGO building workshop.

Caelen's wish has brought immense hope and joy to him, Branden and the two families, along with memories that will last a lifetime. It allowed both families to spend precious bonding time together, strengthening their friendship and support for each other.





I wish to meet Queen Elsa!

Si Xuan, 6, biliary atresia

There's nothing like watching your favourite movie and wishing you could be part of the world you see on the screen. For Si Xuan, her imagination wandered to a place of fairy tales and adventures in a land called Arendelle, the central location of her favourite movie, Frozen. As an avid Frozen fan, she was so excited to tell the wish granters all about Queen Elsa during the visits, so when we asked her what her one true wish would be, Si Xuan said she wanted to meet Queen Elsa, her favourite Frozen character. Working closely with Disney, Toys"R"Us and Crowne Plaza Changi Airport, a series of events was organised to build up the anticipation leading to her wish day and create lasting memories for Si Xuan.

On her wish day, Si Xuan was transformed into little Queen Elsa with Elsa's signature dress with braided hair and Frozen-themed face paint to meet Queen Elsa. She was overwhelmed when she saw Queen Elsa and they enjoyed a private conversation that lasted for about 10 minutes before moving on to meet Princess Anna and Olaf. The surprise didn't end there – just before Si Xuan headed to bed that night, Queen Elsa showed up in her hotel room! Si Xuan was so astonished at the sight of Queen Elsa and they spent the rest of the night chatting, playing and colouring.

For Si Xuan, it was a powerful and life-changing experience to be able to meet with her favourite character, which inspired her to keep believing in her dreams. More than just bringing momentary happiness, her wish gives her strength and revitalised her with hope and joy.

Thank you Crowne Plaza Changi Airport, Disney and Toys"R"Us for going the extra mile and creating such a wonderful experience for Si Xuan and her loved ones!

I wish to have a party with Dinosaurs and a fun-filled day playing with them!

Lia, 6, lymphoid leukaemia

6-year-old Lia has a huge love for dinosaurs. She has a dinosaur encyclopedia, she knows the names of all her favourite dinosaurs and would introduce her dinosaur toys enthusiastically to our wish granters when they visit her.

Naturally, when asked about her one true wish, Lia wished for a party with dinosaurs and to have a fun-filled day playing with them!

To start off her wish day, Lia and her family were picked up by an arranged transport to Lee Kong Chian Natural History Museum that has real dinosaur fossils. Lia also invited her friends to join her and her family for a private tour around the museum.

After touring around the exhibits and learning more about dinosaurs, Lia was surprised with a dinosaur party! It was filled with fun and exciting dinosaur-themed activities such as dino balloon sculpting and face painting, mini dino hunt, dino egg digging and dino magic show. We also prepared a huge dinosaur cake and dino party packs for Lia and her friends.

At the end of the party, Lia was presented with another grand surprise - 5 tickets to get up close and personal with the prehistoric creatures in Walking with Dinosaurs! Lia was greeted by the director, Ian Waller, and was presented with amazing Walking with Dinosaurs merchandise. Lia also scored an exclusive backstage pass to see and touch the dinosaurs and learn more about them!

Lia had the biggest smile on her face the entire day and her family was delighted to see her filled with so much joy and experience a worry-free moment together.





I wish to fly an aeroplane simulator!

Lutfil, 15, brain arteriovenous malformation

Lutfil was diagnosed with brain arteriovenous malformation (AVM), which is a tangle of abnormal blood vessels in the brain.

In Lutfil's case, he underwent an emergency surgery and was placed under a medically induced coma for about 20 days. When he came out of the coma, he could neither talk nor walk. It took a few months of intensive therapy before he regained his speech and mobility.

Now 15, Lutfil can walk, albeit with a limp. ""I lost friends because some people laughed at me as I was walking unsteadily. I feel different," he said.

Then there is also the loneliness that comes from not being able to fit in with peers who are in their prime of health.

One thing that has not changed is his dream of becoming a pilot as he has been fascinated with planes since he was a boy. "This is more than what I wished for," enthused Lutfil, who wished to fly an aeroplane simulator.

On his wish day, together with Airbus Asia Training Centre (AATC) and Singapore Airline Training Centre (STC), Lutfil was given a customised pilot uniform and cap. He toured around AATC, had a briefing session with a pilot and then flew the simulator together and even had his parents and brother as passengers! Lutfil was presented with a certificate before the SIA pilots then came by to pick him up and continued his training with lessons in a classroom and practical lessons that included emergency practices such as dry and wet evacuation as well as fire situations on board. To end the day, Lutfil received his pilot wings from SIA and lots of gifts from AATC, STC and Make-A-Wish.

"My wish had impacted my life by making me more motivated and inspired in pursuing what I want to do, that is to become a pilot. I also told myself to never give up and pursue my dreams by studying hard and keep moving forward - even though the adversities and elements that I need to go through looks daunting and difficult," said Lutfil.

I wish to be a gamer and livestream to raise funds for charity!

Shakeel, 15, end-stage renal disease

Shakeel was diagnosed with end-stage renal disease and he underwent a kidney transplant in August 2019. To keep his spirits up during his recovery, Shakeel's friends introduced him to Apex Legends, an online multiplayer game.

As an avid e-gaming fan and being a kind and grateful boy, Shakeel was very thankful for all the help and care he has received. As such, he selflessly wished to be a gamer so that he could raise funds through livestream and donate back to Make-A-Wish Singapore and National Kidney Foundation. Shakeel wanted to help other wish children like himself to reignite their sense of hope and imagination, and give them additional strength to battle their illnesses. "The streamers I watch are Ninja and Shroud, once they became famous, they started giving back and that's what I like about them. It inspired me to do the same as well," said Shakeel.

Working together with Sin Esport, we planned for a livestream where he would play his favourite game, Apex Legends alongside Singapore's top streamers and pro-gamers of the game, Glennda and Rigg. and a call was sent out for people to tune in and donate. Together, the gamers formed a team of three and had a 4-hour long livestream, which raised a total of \$1,040. At the end of his wish day, Shakeel was surprised when he found out that he would get to bring home the computer that he played on and a Secretlab chair. Shakeel felt that the wish was a very good start for him to continue doing more livestream in the future.

Shakeel's wish helped build his confidence and communication skills through his interactions with the media, streamers and public during his livestream. Having his most heartfelt wish granted, it left Shakeel with the biggest smile and an experience he will forever treasure.

Big thank you to Nvidia for adopting Shakeel's wish, and special thanks to Sin Esports, Mansa Computers, his two teammates, Glennda and Rigg, and all the donors for making his wish come true!



Make-A-Wish Celebrates 1,500th Wish!

Auston's wish marks a significant milestone for Make-A-Wish Singapore. We are proud to announce that he is our 1,500th wish kid!

Auston, 8, is a smart and lively boy living with complex congenital heart disease and autism. His wish was to learn to play one song on the piano! Auston picked up the skills very quickly during his piano lessons and managed to learn how to play two songs instead of one. His wish came true as he took centre stage to perform two lovely piano pieces for his family and close friends. Thank you La Vigne d'Or for adopting Auston's wish. Special thanks to Andaz Singapore for going the extra mile and creating such a wonderful experience for Auston and his loved ones.



"Through this experience, Sunny has become more confident and it has helped to build a stronger bond with his brother. As parents, we're very happy when he's happy. This is a priceless experience for us!"

Karen Mother of Wish Child, Sunny



"We are very touched by the kindness and generosity. It truly impacts and brightens up Isaac's life by making his wish come true and we truly feel blessed!"

Mei Ling Mother of Wish Child, Isaac



"When I woke up on Christmas day and stared at Mount Fuji for 30 minutes as it slowly melted in the morning sun, I felt so close to tears because I cannot believe that I was right in front of it. It was a dream come true!"

> Deca Wish Child



"My wish helped me regain confidence in myself. Today, I am not afraid to approach strangers and to openly talk to others.

After my wish was granted, I felt 'alive' again; with a renewed sense of energy to combat my illness and to overcome whatever obstacles that came my way."

Elina Former Wish Child / Current Wish Granter



"The visit to the friary has brought out Januarius' energy and enthusiasm, displayed great bravery and allowed him to speak freely."

Johnson Father of Wish Child, Januarius

. WISH FORCE

Building Wish Force Excellence

Our incredible group of volunteers is the driving force behind each and every wish journey, so it is our priority to ensure that our volunteer network is supported, motivated and empowered to create a positive and lasting impact. A total of 14 engagement sessions were organised throughout the year as part of this commitment.



Wish Granter Annual Meeting (WGAM) 2019

We started the year with our first-ever Wish Granter Annual Meeting organised to recognise the contributions of our volunteers and to build stronger collaborations to achieve the year's goals together. This was an inspiring and fruitful session that will be repeated annually moving forward.







Wish Closure Days

Wish Closure Days are quick evening sessions held once a month to give volunteers a regular platform to discuss how wishes are progressing, to share ideas and to address enhance efficiencies of our programme delivery to ensure that we're doing all we can to bring the highest impact to each child and family.

Workshops

We had the privilege of two special guest trainers to work with our volunteers to enhance skills essential to wish granting. Ms Serene Loong, a master practitioner of Neuro-Linguistic Programming (NLP) shared effective communication tools on how to build rapport with our beneficiaries, while Dr Rambo Ramdianee, a volunteer with Make-A-Wish Australia since 1999, joined us in Singapore to run sessions on leadership, project management and delegation skills.

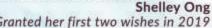


Star Wish Granters 2019

Wish granters are the heart and soul of our Wish Force. They work selflessly, dedicating their time, skills, passion and are committed to giving our wish children a life-changing wish experience.



"To me, what makes a wish wonderful is seeing the pure joy on the kids' faces when their wish comes alive. Wish granters are here to help materialise the wishes, but what truly makes the wish special is the child's imagination and their pursuit for happiness. They inspire me to live joyfully and to never stop believing in what life has to offer."



"After moving to Singapore in 2017, I

wanted to continue to fulfil my desire of

giving back to the society and

Make-A-Wish gave me the platform to

do so. Every wish that I have completed

so far gave me a sense of satisfaction

and a feeling of accomplishment, which

further drives me to fulfil more wishes

for these lovely children."



Granted her first two wishes in 2019

"Working with Make-A-Wish for the past year has been a heart-warming and rewarding experience. It is a true pleasure to be associated with such a wonderful organisation that does so much for children. I got to witness and assist with almost every single step necessary in granting a wish for my wish kid."

Wilfred Mong Granted his first wish in 2019



"It has always been humbling to be trusted with a child's wish, to use our resources and creativity to create truly memorable experiences for them. Every wish is cherished and what a privilege to be part of these lifechanging journeys!"

Celeste Low Granted three wishes in 2019

the child's face."



Make A Wish

"Seeing a child's face light up at every surprise motivates me to do better and appreciate that all of us have a hope for a better tomorrow. A stone can cause many ripples in a pond, and I believe the ripples that we create in a child's life by wish granting, will create a more positive atmosphere by giving the child and his family hope for a better tomorrow."

"It's been an enriching and rewarding journey! The satisfaction I get from

granting a child's wish is priceless. It's

truly heartfelt to see how much the

child appreciates and looks forward to

having the wish granted, and I can see

how it goes a long way to uplift the

spirit. This motivates me to contribute

what I can just so I can put a smile on

Abdur Rauf Bin Noor Mohamed Granted his first wish in 2019

> Joshua Tan Granted four wishes in 2019

Referral Partners

Another integral part of the Wish Force is our 19 referral partners from various medical facilities and community organisations who collectively look after children with critical illnesses in Singapore. These partners are often the first to introduce an eligible child to Make-A-Wish and would continue to work closely with us throughout the child's wish journey to ensure that wish plans work in tandem with the child's medical and social needs. Through their invaluable support for our work, we received over 130 new applications to Make-A-Wish in 2019.

Without our referral partners, we would not be able to ensure that every child with a critical illness in Singapore receives the healing support of a wish journey. It remains our priority to build on these essential partnerships through joint outreach efforts.



As a social worker at Children's Cancer Foundation (CCF), hearing stories of my clients' fulfilled wishes never fails to warm my heart! CCF is thankful to Make-A-Wish Singapore for bringing hope to our children and their families through wish granting.

> Mabel Ng Social Worker Children's Cancer Foundation



My patients usually require frequent follow-ups with the medical team and it can be quite an unpleasant experience. I was hoping I could do something to make them happy, so I referred them to Make-A-Wish.

The kids and their families shared with me how happy they are after their wishes were granted, and I hope this happiness will help them brave through the bumpy roads ahead and eventually win the battle.

Amelia Tan Assistant Nurse Clinician KK Women's and Children's Hospital



"[To all the wish children] You are braver than you believe, stronger than you seem, and smarter than you think. You are truly awesome for being who you are, continue to sparkle and shine!"

> Lim Jia Yi Senior Medical Social Worker National University Hospital



Shinu Arora Granted four wishes in 2019



Donors & Supporters

We would like to acknowledge the generous support we receive from various individuals, corporations, schools and foundations. Thank you for helping to make life-changing wishes a reality.

With your support, we can collectively strive towards achieving our vision of granting the wish of every eligible child in Singapore.

Platinum Star Supporters \$50,000 and above

Open Kitchen by Janice O'Connor Singapore Totalisator Board

Diamond Star Supporters \$20,000 - \$49,999

Drew & Napier LLC La Vigne D'Or Marina Bay Sands Pte Ltd Mavis Khoo NTUC FairPrice Foundation Ltd Randy Lianggara YFC - Project Iridescent

Gold Star Supporters \$10,000 - \$19,999

Ashish Gupta Asia Square Tower 1 Pte Ltd Courts Asia Ltd EBS Dealing Resources Int'l Ltd Elvin Ong Grab Rentals Pte Ltd Heinz Puth Lee Guo Zheng LG Electronics Singapore Pte Ltd Liew Yew Pin Max Tan

MFS International Singapore Pte Ltd SAP Asia Pte Ltd Starcom Media Worldwide One World International School

Silver Star Supporters \$5,000 - \$9,999

Ivan Chang

Allianz Se Reinsurance Branch Asia Pacific Amber Electronics Pte Ltd Amber Lounge Singapore Ltd Bedok View Secondary School Carol Cheng Citrix Systems Singapore Pte Ltd Cordlife Group Ltd Eastern Pacific Shipping Pte Ltd Edmond Ip Edmund Siah Fabian Kor Fabri-Tech Components (S) Pte Ltd Farida Gustimego Santosa Feature Development Pte Ltd Finastra International Financial Systems Pte Ltd Gold Ridge Pte Ltd Henry Lancaster Hollandse School Singapore

Ivy Tan Jens Rzesacz

Jimmy Soh Kang Mei Chuan Kwan Wai Meng Michael Lentwyler Millenia Pte Ltd Ng Eng Soon Partner Reinsurance Asia Pte Ltd Prestige Advisory Group Rajendra Pai Raymond Lim Singapore Press Holdings Ltd Spencer Teo Sysmex Asia Pacific Pte Ltd The Shaw Foundation Pte Umami Collective Vincent Wee World First Asia Pte Ltd Yahya Abdulhussain Lukmanji Saif **Charity Trust** Yvette King

...And many other generous donors and supporters!

Special Thanks To...

Disney

Together with Disney, we have granted 10 wishes in 2019. The connection goes beyond financial support - it's a deep mutual understanding of the role imagination plays in kids' lives and how it has a positive impact on children with critical illnesses. Thank you for bringing the Disney cheer to our wish children and families!



Singapore Airlines / KrisFlyer

Every mile donated helps our wish children and their families travel to destinations around the world. In 2019, we have granted 34 wishes with Singapore Airlines. Thank you Singapore Airlines and KrisFlyer members for making life-changing wishes take flight!





FINANCIAL STATEMENTS

Statement of Financial Activities for the Financial Year ended 31 December 2019

	2019	2018
NCOME		
ncome from generating funds		
/oluntary income		
Donations in cash	462,472	559,203
Donations in kind	292,603	143,846
Amortisation of deferred		
Care and Share Matching		440.000
Grant for operating expenses	168,161	160,895
	923,236	863,944
ncome from fund-raising activities	8-	
Charity Golf	331,768	476,892
Christmas Tree	15,047	66,752
Other fund-raising activities	289,378	381,118
anta Run and Swish-A-Wish	529,608	547,046
MCA Youth For Causes	30,312	23,276
	1,196,113	1,495,084
nvestment income		STEATON S
nterest income	28,505	19,648
Gain on disposal of financial assets	28,591	(14,478)
air value adjustment on financial assets		-
	57,096	5,170
Other income		
Special Employment Credit	7,276	1,817
ob credit and other subsidies	762	19,706
Amortisation of deferred		
Care and Share Matching		
Grant for capital expenditure	38,283	59,069
	46,321	80,592
TOTAL INCOME	2,222,766	2,444,790
XPENDITURE		
Cost of generating funds and charitable activities	1,425,820	1,179,489
fund-raising expenses	472,633	522,252
Sovernance costs	191,903	218,786
Other resources expended	21,269	21,631
TOTAL EXPENDITURE	2,111,625	1,942,158
NET SURPLUS / (DEFICIT) FOR THE FINANCIAL YEAR	111,141	502,632

The financial highlights above have been extracted from audited accounts for the years 2019 and 2018.



Statement of Financial Position as at 31 December 2019

	2019 \$	2018
ASSETS		different
Current assets		
Cash and cash equivalents	311,921	837,769
Fixed deposits	2,736,279	1,798,740
Financial assets, at fair value through profit or loss	TEN PORETRA	498,522
Other receivables	99,057	135,039
	3,147,257	3,270,070
Non-current assets		
Property, plant and equipment	3,521,297	3,607,032
Intangible asset	53,028	79,543
	3,,574,325	3,686,575
Total assets	6,721,582	6,956,645
LIABILITIES		
Current liabilities		
Trade and other payables	222,797	172,797
Borrowings	1,909	37,539
Deferred Care and Share Matching Grant	31,388	37,806
	256,094	248,142
Non-current liabilities		
Borrowings	4,565	848,695
Care and Share Matching Grant	597,637	78,177
Deferred Care and Share Matching Grant	30,414	59,900
	632,616	986,772
Total liabilities	888,710	1,234,914
NET ASSETS	5,832,872	5,721,731
FUNDS		
Unrestricted Fund	5.000.070	5.704.704
General fund	5,832,872	5,721,731

Statement of Cash Flows for the Financial Year ended 31 December 2019

	2019	2018
Cach flows from appraising activities		
Cash flows from operating activities		
Net surplus	111,141	502,632
Adjustments for:	or or a	
Gain on disposal of financial assets, at FVPL	(28,951)	44.470
Loss/(gain) on fair value adjustment on financial assets, at FVTPL	(00 505)	14,478
Interest income	(28,505)	(19,648) 26,515
Amortisation of intangible asset Depreciation of property, plant and equipment	26,515 96,388	114,306
Interest expense	21.014	21.631
Interest expense	255	21,001
The state of the s		
Operating cash flow before working capital changes	198,217	659,914
Changes in operating assets and liabilities:		
Other receivables	35,982	100,834
Trades and other payables	533,556	(256,904)
Net cash generated from operating activities	767,755	503,844
Cash flows from investing activities		
Placement of fixed deposits	(937,539)	(262,648)
Proceeds from disposal of quoted investments	527.113	(202,010)
Purchase of property, plant and equipment	(2.380)	(1,509)
Interest received	28,505	19,648
Net cash used in investing activities	(384,301)	(244,509)
Cash flows from financing activities		
Interest paid	(21,014)	(21,631)
Interest paid on lease liabilities	(255)	(36,595)
Repayment of bank borrowings	(886,234)	Amateur Sell
Payment of principal portion of lease liabilities	(1,799)	
Net cash used in financing activities	(909,302)	(58,226)
Net increase / (decrease) in cash and cash equivalents	(525,848)	201.109
	Manual mary	anners de contra
Cash and cash equivalents at beginning of financial year	837,769	636,660
Cash and cash equivalents at end of financial year	311,921	837,769

Governance: The Board of Directors

The Foundation is governed by a Board of Directors all of whom are volunteers with no business relations with the Foundation. They are appointed on the strength of their knowledge, skills, expertise, and ability to contribute to the development of the Foundation, as well as needs of the Foundation. After each Annual General Meeting, the Board elects amongst themselves the office bearers for a one-year period.

The Board conducts annual evaluation to determine the effectiveness of the Board. The By-laws of the Foundation sets out the term limits of the Board members. No employee has been appointed to the Board of Directors during the year.

The Foundation has established a policy setting forth matters reserved for the Board's decision.

Board Attendance

	Date of Appointment	Board Attendance 2019
Paul Vinod D'Souza	14/8/14	7/7
Rajendra Nandakumar Pai	11/6/15	4/7
David Ong Kok Yeong	28/11/16	5/7
Claire Tan Lee Fang	19/6/19	3/4
Gillian Tay Weng Boon	25/6/14	5/7
Ivan Chang Weilong	12/3/18	6/7
Jeremy Lin Bingyuan	9/5/19	2/4
Sean S Hesh	26/9/18	6/7
Davy Lau Chun Wah (retired 19/6/19)	14/8/15	1/3
Richard Yong Siak Hoong (retired 19/6/19)	26/6/13	1/3

Management and Avoidance of Conflict of Interest Policy

The Foundation has a written policy of management and avoidance of conflicts of interest involving directors, staff and volunteers.

All Board members are required to declare conflict of interest to the Foundation at the start of their terms, biannually or as soon as such conflict or the possibility of such conflict arises. The By-laws of the Foundation provides that all members of the Board shall receive no compensation other than reimbursement of reasonable Wish Granting expenses.

All employees are required to declare conflict of interest at the point of hire and biannually. Staff are not involved in setting his or her own remuneration.

Any interest in contracts with vendors, interests in other organisations, joint ventures, recruitment and remuneration of staff with close relationship have to be fully disclosed and the person with the conflict of interest is excluded from the discussion and approval of such transactions.

Reserve Management

The primary objective in the management of the Foundation's reserve is to ensure that it maintains a strong and healthy level of reserves and working fund ratio, in order to support its operations. The Foundation has a cash reserve policy of holding not more than 3 years' operating expenditure. Such reserve shall be invested in financially prudent deposits and investments.

Investment Policy

The Foundation has an established investment policy aimed at ensuring the safety of principles while managing liquidity and to provide the highest return on investment using authorised instruments. Surplus funds are placed in bank fixed deposits, government securities, corporate bonds and funds. All investments are approved by the Board of directors. Fixed deposit placements may be authorised by the Finance & Investment Committee.

Enterprise Risk Management

The Foundation is committed to the effective management of risks as an integral part of the daily activities to ensure compliance with regulatory obligations, protect its integrity and assets. As part of its risk management process, the Foundation reviews and updates the risk register periodically. Process owners review their processes, assess the adequacy of controls, and put in place mitigating measures where applicable. Management of key risks will be discussed at Board meetings.

Remuneration of Executives

No member of staff received an annual remuneration above \$100,000 for the year. The annual remuneration of the 3 highest paid staff is classified as follows:

	2019	2018
Remuneration Band (S\$)	No. of Executives	No. of Executives
Between \$50,001 to \$100,000	3	3
\$50,001 and below	0	0

There is no paid staff who is a close member of the family of the Executive Head or Board Member, who receives more than \$50,000 during the year.

Whistle Blowing Policy

Make-A-Wish Foundation (S) Limited is committed to strong corporate governance and promotes an open and transparent culture, where employees, vendors, clients and other stakeholders are provided an avenue to express concerns on any serious wrongdoing/malpractice in particular in relation to fraud, controls and ethics.



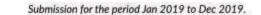
Governance Evaluation Checklist

Boa	rd Governance	
1	Induction and orientation are provided to incoming governing board members upon joining the Board.	Complied
2	Are there governing board members holding staff appointments?	No
5	The Treasurer of the charity (or any person holding an equivalent position in the charity, e.g. Finance Committee Chairman or a governing board member responsible for overseeing the finances of the charity) can only serve a maximum of 4 consecutive years. If the charity has not appointed any governing board member to oversee its finances, it will be presumed that the Chairman oversees the finances of the charity.	Complied
6	All governing board members must submit themselves for re-nomination and re-appointment, at least once every 3 years.	Complied
7	The Board conducts self evaluation to assess its performance and effectiveness once during its term or every 3 years, whichever is shorter.	Complied
8	Is there any governing board member who has served for more than 10 consecutive years?	No
10	There are documented terms of reference for the Board and each of its committees.	Complie
Con	flict of Interest	
11	There are documented procedures for governing board members and staff to declare actual or potential conflicts of interest to the Board at the earliest opportunity.	Complie
12	Governing board members do not vote or participate in decision making on matters where they have a conflict of interest.	Complie
Stra	tegic Planning	
13	The Board periodically reviews and approves the strategic plan for the charity to ensure that the charity's activities are in line with the charity's objectives.	Complie
Hun	nan Resource and Volunteer Management	
14	The Board approves documented human resource policies for staff.	Complie
15	There is a documented Code of Conduct for governing board members, staff and volunteers (where applicable) which is approved by the Board.	Complied
16	There are processes for regular supervision, appraisal and professional development of staff.	Complied
17	Are there volunteers serving in the charity?	Yes
18	There are volunteer management policies in place for volunteers.	Complied
Fina	ncial Management and Internal Controls	
19	There is a documented policy to seek the Board's approval for any loans, donations, grants or financial assistance provided by the charity which are not part of the charity's core charitable programmes.	Complied



20	The Board ensures that internal controls for financial matters in key areas are in place with documented procedures.	Complied
21	The Board ensures that reviews on the charity's internal controls, processes, key programmes and events are regularly conducted.	Complied
22	The Board ensures that there is a process to identify, and regularly monitor and review the charity's key risks.	Complied
23	The Board approves an annual budget for the charity's plans and regularly monitors the charity's expenditure.	Complied
24	Does the charity invest its reserves (e.g. in fixed deposits)?	Yes
25	The charity has a documented investment policy approved by the Board.	Complied
Fun	draising Practices	
26	Did the charity receive cash donations (solicited or unsolicited) during the financial year?	Yes
27	All collections received (solicited or unsolicited) are properly accounted for and promptly deposited by the charity.	Complied
28	Did the charity receive donations in kind during the financial year?	Yes
29	All donations in kind received are properly recorded and accounted for by the charity.	Complied
Disc	losure and Transparency	
30	The charity discloses in its annual report $-$ (a) the number of Board meetings in the financial year; and (b) the attendance of every governing board member at those meetings.	Complied
31	Are governing board members remunerated for their services to the Board?	No
34	Does the charity employ paid staff?	Yes
35	No staff is involved in setting his own remuneration.	Complied
36	The charity discloses in its annual report — (a) the total annual remuneration for each of its 3 highest paid staff who each has received remuneration (including remuneration received from the charity's subsidiaries) exceeding \$100,000 during the financial year; and (b) whether any of the 3 highest paid staff also serves as a governing board member of the charity. The information relating to the remuneration of the staff must be presented in bands of \$100,000. OR The charity discloses that none of its paid staff receives more than \$100,000 each in annual remuneration.	Complied
37	The charity discloses the number of paid staff who satisfies all of the following criteria: (a) the staff is a close member of the family* belonging to the Executive Head* or a governing board member of the charity; (b) the staff has received remuneration exceeding \$50,000 during the financial year. The information relating to the remuneration of the staff must be presented in bands of \$100,000. OR The charity discloses that there is no paid staff, being a close member of the family* belonging to the Executive Head* or a governing board member of the charity, who has received remuneration exceeding \$50,000 during the financial year.	Complied

38 The charity has a documented communication policy on the release of information about the charity and its activities across all media platforms.





Ways to Support Us

Adopt-A-Wish

You, your family and friends, company or organisation can make a difference in the life of a wish child through our Adopt-A-Wish programme. For a donation of \$5,000 or more, you can be a wish adopter and know exactly how your gift aided our wish-granting efforts as you will receive a report of the wish that was made possible by your contribution.

Host An Event

You, your company, association, school or club can create a fundraising event of your own to benefit the wish children of Singapore. By hosting an event, you provide the support necessary for the wishes we grant each year. Some examples of external events that have made dreams come true over the years are walk-a-thons, car washes, anniversary celebrations, exhibitions, annual dinner and dances, concerts, golf tournaments, customer appreciation days, bake sales or donation of sales proceeds.

In-Kind Donations

Many of our fundraising events and wishes are made possible through pro-bono services and in-kind (free or deeply discounted) donations, including:

(i) Auction & Lucky Draw Items: Make-A-Wish holds fundraising events, some with both auctions and lucky draws. If you would like to donate a new or collectible item e.g. electronic items, dining or shopping vouchers, hotel stays, etc., please contact our office at 6334 9474.

(ii) Wish Gifts: Our wish granters often contact members of the community for wish gifts or services. These in-kind donations, e.g. party venue, food and beverage, gaming consoles, shopping vouchers, laptops, etc., help bring wishes to life or add that cherry-on-top of an unforgettable wish.

Pockets of Sunshine

This monthly giving scheme via GIRO allows you to make a difference in the lives of these children regularly and conveniently. Your regular contributions will continue

to support Make-A-Wish's cause continually. Visit makeawish.org.sg for more information on how to become a regular donor.

Matching Gifts

Many generous companies offer a "matching gifts" programme, which could multiply your donation to Make-A-Wish Singapore. This usually means that for the amount you donate, companies working in collaboration with us will donate the amount that matches your donation! Check with your company's personnel or HR department and team up with your employer to contribute to a very meaningful and noble cause.

Legacy Giving

Leaving a legacy to a charity is a meaningful way to extend your beliefs beyond your own lifetime. Your legacy of love for wish children will give them the hope and strength to fight against their illnesses.

(i) Making a Will: You may wish to consult a lawyer to draft a will in naming "Make-A-Wish Foundation (S) Ltd" as the beneficiary during your estate planning. Aside from monetary donations, you may also bequeath nonmonetary donations such as properties, shares and bonds to the charity.

(ii) Through an Insurance Policy: If the policy's benefits are no longer required by you or your loved ones, you may wish to nominate "Make-A-Wish Foundation (S) Ltd" as the beneficiary of your insurance policy.

(iii) Through Central Provident Fund: To nominate charity as beneficiary, do complete and submit the nomination form to Central Provident Fund with the following details: Make-A-Wish Foundation (S) Ltd. UEN 200201965D

Schools & Universities

Organise your own fundraising activities with your peers and classmates for community involvement projects at school. You can experience the joy of giving, develop school spirit, learn new skills and work towards a common goal of making a wish come true. We encourage you to be as creative and imaginative as possible. Fresh, new ideas and unique projects are what we love to hear! We can also provide you with assistance to help make your project a complete success.

Yes! I want to support

To make a donation online, please visit www.makeawish.org.sg/en/donate

MY PARTICULARS Name: Dr / Mr / Mrs / Ms (Please underline your surname) Frequency Annual One-time donation Monthly Payment Type NRIC / FIN* Cheque No. (to be crossed & made payable to "Make-A-Wish Foundation (S) Ltd" Address: Visa Mastercard Amex Donation via debit/credit card (including renewal card) will remain in force until Card No. Expiry Date Contact Details Name on Card Mobile Email Signature Date MY GIFT DONATION \$1,000 \$500 \$300 \$100 \$50 The information which you provide in this form will be used for the

(other amount)

I wish to remain anonymous

*This amount will help us to secure an additional headrest for a wheelchair wish.

purpose of processing your donation, facilitating the processing of tax deductions by the Inland Revenue Authority of Singapore (IRAS) (where applicable), and communicating with you concerning your donation. Unless you choose to remain anonymous, donors giving \$100 & above may be acknowledged in our newsletters and other publications. By signing this form, you agree to our collection, use and disclosure for the



FOLD AND STAPLE



Postage will be paid by addressee. For posting in Singapore only.

BUSINESS REPLY SERVICE PERMIT NO. 08174



Make-A-Wish Foundation® Singapore (Ltd) 1 Coleman Street #04-18 The Adelphi Singapore 179803

Registered Address:

1 Coleman Street, #04-18 The Adelphi, Singapore 179803

Auditors: FIDUCIA LLP

Bankers:

DBS Bank United Overseas Bank Oversea-Chinese Banking Corporation Limited

Investment Advisor: Fullerton Fund Management

Legal Advisor: TSMP Law Corporation

The governing instrument of Make-A-Wish Singapore is the Memorandum and Articles of Association.

The Foundation was incorporated on 13 March 2002 as a Company limited by guarantee and registered as a charity under the Charities Act (Chapter 37) since 08 July 2002. The Foundation has been accorded an Institute of Public Character (IPC) status by the Comptroller of Income Tax.

UEN: 200201965D



1 Coleman Street, #04-18 The Adelphi Singapore 179803 Email: info@makeawish.org