

**MAKE-A-WISH FOUNDATION (SINGAPORE) LIMITED**

**ACCOUNTS - 31 DECEMBER 2015**

**MAKE-A-WISH FOUNDATION (SINGAPORE) LIMITED**

(Incorporated in Singapore, UEN. No. 200201965D)

**DIRECTORS' STATEMENT**

The directors present this statement together with the audited accounts of the Foundation for the year ended 31 December 2015.

**DIRECTORS**

The directors in office at the date of this report are :

Keith Goh Yu-Ching  
Yong Siak Hoong Richard  
Paul Vinod D Souza  
Rosenthal Jason David  
Lau Chun Wah @ Davy Lau (appointed on 14 August 2015)  
Rajendra Nandakumar Pai (appointed on 11 June 2015)  
Samantha Seah May Ann  
Tay Weng Boon Gillian

**DIRECTORS' INTEREST**

As the Foundation is limited by guarantee and has no share capital, the statutory information required to be disclosed by the directors under Section 201 (6)(g) and Section 201 (12) of the Companies Act, Cap 50 does not apply.


**AUDITORS**

The auditors, S H Ong LLP, have expressed their willingness to accept re-appointment.

**DIRECTORS' OPINION**

In the opinion of the directors, the financial statements, set out on pages 4 to 19, are drawn up so as to give a true and fair view of the financial position of the Foundation as at 31 December 2015 and of the financial performance, changes in accumulated fund and cash flows of the Foundation for the year then ended. And at the date of this statement there are reasonable grounds to believe that the Foundation will be able to pay its debts as and when they fall due.

On Behalf of the Directors

  
Keith Goh Yu-Ching

  
Paul Vinod D Souza

18 May 2016

T11LL1819B

public accountants and chartered accountants

545 Orchard Road #11-07

Far East Shopping Centre

Singapore 238882

Tel : 6737 8873

Fax : 6734 3708

Email : mail@shongllp.com

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS****OF THE MAKE-A-WISH FOUNDATION (SINGAPORE) LIMITED**Report on the financial statements

We have audited the accompanying financial statements of Make-A-Wish Foundation (Singapore) Limited, which comprise the statement of financial position as at 31 December 2015, and the statements of financial activities, changes in accumulated fund and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of these financial statements that give a true and fair view in accordance with the provisions of the Singapore Companies Act, Cap. 50 (the "Act"), Singapore Charities Act, Chapter 37 (the "Charities Act") and Singapore Financial Reporting Standards and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE  
MAKE-A-WISH FOUNDATION (SINGAPORE) LIMITED

Opinion

In our opinion the financial statements are properly drawn up in accordance with the provisions of the Act, the Charities Act and Singapore Financial Reporting Standards so as to give a true and fair view of the financial position of the Foundation as at 31 December 2015 and of the financial performance, changes in accumulated fund and cash flows of the Foundation for the year ended on that date.

Report on other legal and regulatory requirements

In our opinion, the accounting and other records required by the Act to be kept by the Foundation have been properly kept in accordance with the provisions of the Act.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- a. The Foundation has not complied with the requirements of Regulation 15 (Fund-raising expenses) of the Charities (Institutions of a Public Character) Regulations; and
- b. The use of the donation monies was not in accordance with the objectives of the Foundation as required under Regulation 16 of the Charities (Institutions of a Public Character) Regulations.

  
S. H. ONG LLP  
PUBLIC ACCOUNTANTS AND  
CHARTERED ACCOUNTANTS  
SINGAPORE

18 May 2016

## MAKE-A-WISH FOUNDATION (SINGAPORE) LIMITED

## STATEMENT OF FINANCIAL POSITION - 31 DECEMBER 2015

	Note	\$	2014 \$
<u>ASSETS</u>			
NON-CURRENT ASSETS			
Properties, plant & equipment	3	3,924,467	4,007,353
CURRENT ASSETS			
Deposits		33,850	12,850
Other debtors & prepayments		140,955	3,096
Fixed deposits	4	1,000,000	1,250,000
Cash & bank balances		2,080,788	1,192,287
		3,255,593	2,458,233
TOTAL ASSETS		7,180,060	6,465,586
<u>FUND AND LIABILITIES</u>			
FUND			
Accumulated fund		5,147,157	4,917,469
CURRENT LIABILITIES			
Accruals and other creditors		101,394	118,753
Term loan	5	41,137	37,829
Deferred Care and Share grant	6	28,156	21,042
		170,687	177,624
NON-CURRENT LIABILITIES			
Term loan	5	1,217,203	1,256,303
Care and Share grant	6	581,808	51,063
Deferred Care and Share grant	6	63,205	63,127
		1,862,216	1,370,493
TOTAL FUND AND LIABILITIES		7,180,060	6,465,586

See Accompanying Notes

## MAKE-A-WISH FOUNDATION (SINGAPORE) LIMITED

## STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2015

		2014
	\$	\$
INCOMING RESOURCES FROM		
GENERATED FUNDS		
<u>Voluntary income</u>		
Donations in cash	392,439	548,339
Donations in kind	10,936	49,053
Care and Share grant	119,705	23,288
	<u>523,080</u>	<u>620,680</u>
<u>Income from fund-raising activities</u>		
Charity Golf	-	304,814
Flag Day	93,048	178,081
Others	410,212	414,729
Sale of fund-raising items	-	6
Santa Run	682,036	543,884
Wish Dish	-	79,951
YMCA Youth For Causes	23,578	27,428
	<u>1,208,874</u>	<u>1,548,893</u>
<u>Investment income</u>		
Interest income	14,162	5,756
<u>Other incoming resources</u>		
Rental income	-	26,699
Other income - Wish Assist	21,732	-
Other income	20,647	9,655
Amortisation of deferred Care and Share grant	28,376	21,042
	<u>70,755</u>	<u>57,396</u>
 TOTAL INCOMING RESOURCES	 <u>1,816,871</u>	 <u>2,232,725</u>
 RESOURCES EXPENDED		
<u>Cost of generating voluntary income</u>		
<u>and charitable activities</u>		
Administration fees	14,246	2,536
Credit card charges	3,003	5,409
Conference & meeting	9,510	5,289
Donation brochure	-	190
General fundraising expenses	-	7,055
Postage & courier	514	1,250
Printing & stationery	1,635	2,629
Publication	9,883	7,980
Salaries & CPF	302,570	206,909
Transportation	4,067	2,472
Volunteer development & recognition	1,123	1,916
Wish granting and support expenses	461,982	430,326
Wish granters training	-	1,806
World Wish day	26,876	-
Wish year end party	52,187	107,843
	<u>887,596</u>	<u>783,610</u>

## MAKE-A-WISH FOUNDATION (SINGAPORE) LIMITED

## STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2015

	\$	2014 \$
RESOURCES EXPENDED		
<u>Fund-raising expenses</u>		
Bank charges	421	-
Donor appreciation	7,604	-
Charity Golf	-	69,911
Charity Golf: donations-in-kind	-	13,931
Flag Day expenses	9,172	21,503
Santa Run	182,862	166,742
Printing & stationery	1,635	2,629
Postage & courier	514	1,250
Salaries & CPF	127,263	111,413
Telecommunication	4,443	6,742
	<u>333,914</u>	<u>394,121</u>
<u>Governance costs</u>		
Audit fee - current year	6,000	6,000
Audit fee - prior year overprovision	( 330)	-
Affiliate fee	30,638	25,670
Bank charges	421	561
Depreciation	117,354	115,766
General expenses	3,716	2,650
Insurance	5,325	5,024
IT support	6,960	6,906
Management & sinking fund	22,766	23,776
Office moving expenses	-	3,898
Office opening expenses	-	2,988
Office supplies	978	1,704
Office re-instatement costs	-	20,734
Office rental	-	35,814
Postage & courier	1,029	2,500
Printing & stationery	3,270	5,258
Professional fees	2,354	5,127
Property tax	5,630	9,510
Publication	9,883	7,980
Repairs & maintenance	241	889
Recruitment expenses	453	240
Staff training & development	7,920	1,879
Staff welfare	6,680	2,313
Utilities	3,102	4,049
Volunteer development & recognition	1,122	1,916
Salaries & CPF	81,264	79,580
	<u>316,776</u>	<u>372,732</u>
<u>Other resources expended</u>		
Interest expense	48,897	61,301
	<u>1,587,183</u>	<u>1,611,764</u>
TOTAL RESOURCES EXPENDED		
Net movement in fund	229,688	620,961

## MAKE-A-WISH FOUNDATION (SINGAPORE) LIMITED

STATEMENT OF CHANGES IN ACCUMULATED FUND FOR THE YEAR ENDED  
31 DECEMBER 20152015

At beginning of year	\$ 4,917,469
Surplus for the year	229,688
At end of year	<u>5,147,157</u>

2014

At beginning of year	4,296,508
Surplus for the year	620,961
At end of year	<u>4,917,469</u>

See Accompanying Notes



## MAKE-A-WISH FOUNDATION (SINGAPORE) LIMITED

## STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2015

	\$	2014 \$
Cash Flows from Operating Activities:		
Surplus for the year	229,688	620,961
Adjustment for :		
Depreciation	117,354	115,766
Interest income	( 14,162)	( 5,756)
Operating cash flows before working fund changes	332,880	730,971
Add/(Less) changes in working fund :		
Other debtors & deposits	( 158,859)	59,360
Accruals & Care and Share grants	520,579	180,364
Net cash from Operating Activities	694,600	970,695
Cash Flows from Investing Activities:		
Purchase of properties, plant & equipment	( 34,469)	( 106,311)
Interest income	14,162	19,925
Net cash used in Investing Activities	( 20,307)	( 86,386)
Cash Flows from Financing Activities:		
Term loan	( 35,792)	( 549,263)
Net cash used in Financing Activities	( 35,792)	( 549,263)
Cash and cash equivalents:		
Net change	638,501	335,046
At beginning of year	2,442,287	2,107,241
At end of year (Note 11)	3,080,788	2,442,287

See Accompanying Notes

**MAKE-A-WISH FOUNDATION (SINGAPORE) LIMITED****NOTES TO THE ACCOUNTS - 31 DECEMBER 2015**

These notes form an integral part of the accounts.

**1. GENERAL**

The Foundation is incorporated in Singapore as a public company limited by guarantee. The Foundation is an approved charity under the Charities Act, Cap. 37 and an Institution of Public Character (IPC). Its present IPC status is effective from 1 March 2015 to 31 August 2017. Its registered office is at 80 Raffles Place, #32-01 UOB Plaza 1 Singapore 048624.

The principal activity of the Foundation is to grant the wishes of children with life threatening illnesses.

Under Article 8 of the Constitution of the Foundation, each member undertakes to contribute a sum not exceeding \$100 to the assets of the Foundation in the event of it being wound up.

The financial statements were authorised for issue by the board of directors on the date of the directors' statement.

**2. SIGNIFICANT ACCOUNTING POLICIES****(a) Basis of Preparation**

The financial statements are prepared in accordance with Singapore Financial Reporting Standards (FRS) as required by the Companies Act, Cap. 50 and under the historical cost convention, except as modified by the accounting policies below.

The financial statements are presented in Singapore dollars, which is the Foundation's functional and presentation currency.

**(b) Accounting estimates**

The preparation of financial statements in conformity with FRS requires management's best ability and knowledge to make judgement, estimates and assumptions that affect the application of accounting policies and reported amounts of assets, liabilities, income and expenses. Such judgement, estimates and assumptions are based on current events, historical experience and other apparent factors under the circumstances. Actual results may differ from those estimates and assumptions which the Foundation makes concerning the future.

**(c) Changes in accounting policies**

The Foundation adopted all the new and revised FRSs that are applicable and relevant to its operations and effective for this financial year. The adoption of new/revised FRS has no material impact on the financial statements. Preliminary assessment of FRS which have been issued but not effective indicates that these will have no material financial impact on the financial statements.

## MAKE-A-WISH FOUNDATION (SINGAPORE) LIMITED

## NOTES TO THE ACCOUNTS - 31 DECEMBER 2015

## 2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

## (d) Standards issued but not yet effective

The Foundation has not adopted the following standards and interpretations that have been issued but not yet effective:

<u>Description</u>	<u>Effective for annual periods beginning on or after</u>
Amendments to FRS 1: Disclosure Initiative	1 January 2016
Amendments to FRS 16 and FRS 38: Clarification of Acceptable Methods of Depreciation and Amortisation	1 January 2016
Amendments to FRS 27: Equity Method in Separate Financial Statements	1 January 2016
FRS 114 Regulatory Deferral Accounts	1 January 2016
FRS 115 Revenue from Contracts with Customers	1 January 2018
FRS 109 Financial Instruments	1 January 2018

Except for FRS 115 and FRS 109, the management expects that the adoption of the other standards and interpretations above will have no material impact on the financial statements in the period of initial application. The nature of the impending changes in accounting policy on adoption of FRS 115 and FRS 109 are described below:

FRS 115 Revenue from Contracts with Customers

FRS 115 was issued in November 2014 and establishes a new five-step model that will apply to revenue arising from contracts with customers. Under FRS 115, revenue is recognised at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods and services to a customer. The principles in FRS 115 provide a more structured approach to measuring and recognising revenue. The new revenue standard is applicable to all entities and will supersede all current revenue recognition requirements under FRS. Either a full or modified retrospective application is required for annual periods beginning on or after 1 January 2018 with early adoption permitted. The Foundation is currently assessing the impact of FRS 115.

FRS 109 Financial Instruments

In December 2014, the Accounting Standards Council issued the final version of FRS 109 Financial Instruments which reflects all phases of the financial instruments project and replaces FRS 39 Financial Instruments: Recognition and Measurement. The standard introduces new requirements for classification and measurement, impairment and hedge accounting. FRS 109 is effective for annual periods beginning on or after 1 January 2018, with early adoption permitted. Retrospective application is required, but comparative information is not compulsory in the year of adoption. The Foundation is currently assessing the impact of FRS 109.

## MAKE-A-WISH FOUNDATION (SINGAPORE) LIMITED

## NOTES TO THE ACCOUNTS - 31 DECEMBER 2015

## 2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

## (e) Properties, plant &amp; equipment

Properties, plant and equipment are stated at cost less accumulated depreciation and impairment loss, if any. Depreciation is calculated on the straight-line method to write off the cost of the assets over their estimated useful lives as follows :

Leasehold properties	50 years
Leasehold improvements	5 years
Furniture & fittings	5 years
Office equipment	5 years

The carrying amount is reviewed annually to assess whether it needs to be written down to its recoverable amount. Fully depreciated assets are retained in the accounts until they are no longer in use. The useful lives and depreciation method are reviewed annually to ensure that these are consistent with the pattern of economic benefits provided by the assets.

## (f) Impairment of financial assets

The Foundation at each reporting date assesses whether there is objective evidence that a financial asset is impaired. Whenever there is an indication that an asset is impaired, as adjudged or estimated by the management based on currently available information, the difference between the carrying amount and the estimated recoverable amount is recognised in the statement of financial activities.

## (g) Foreign currencies

Foreign currency monetary assets and liabilities have been converted at rates of exchange ruling at the reporting date and income and expenditure account items, where applicable, have been converted at rates of exchange closely approximating those ruling on the transaction dates. Exchange differences arising on translation are taken to the statement of financial activities.

## (h) Payables and provisions

Provisions are recognised when the Foundation has a legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and a reliable estimate of the amount can be made.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of resources embodying economic benefits will be required to settle the obligation, the provision is reversed.

## MAKE-A-WISH FOUNDATION (SINGAPORE) LIMITED

## NOTES TO THE ACCOUNTS - 31 DECEMBER 2015

## 2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

## (i) Income recognition

Income is included in the statement of financial activities when the following three criteria are met:

- the Foundation becomes entitled to the income;
- when it is virtually certain that the Foundation will receive the income; and
- the monetary value of the income can be measured with sufficient reliability.

Cash donations and fund raising income are recognised upon receipt of the monies.

Donations in kind are recognised as income when they are of substantial value and can be reliably and reasonably quantified. The donations in kind are included in the statement of financial activities at their estimated gross value which is the current value that the Foundation estimates it would have to pay in the open market for an equivalent item.

Interest income is recognised using the effective interest method.

## (j) Resources expended

All expenditure are accounted for on an accrual basis and has been classified under headings that aggregate all costs related to that activity.

Cost of generating funds

The cost of generating funds are those costs attributable to generating income for the Foundation other than those costs incurred in undertaking charitable activities.

Charitable activities

Costs of charitable activities comprise all costs incurred in the pursuit of the charitable objects of the Foundation. Such costs include the direct costs of the charitable activities of the Foundation together with any support costs incurred that enable these activities to be undertaken.

Governance costs

Governance costs comprise all costs attributable to the general running of the Foundation in providing the governance infrastructure and in ensuring public accountability. These costs include costs related to constitutional and statutory requirements, and include an apportionment of overhead and support costs.

## MAKE-A-WISH FOUNDATION (SINGAPORE) LIMITED

## NOTES TO THE ACCOUNTS - 31 DECEMBER 2015

## 2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

## (k) Operating leases

Rent paid for operating leases is included in the statement of financial activities on a straight line basis over the period of the lease.

## (l) Government grants

Grants from the government to meet the Foundation's operating expenses are recognised as income to match the related operating expenditure.

Grants from the government received by the Foundation to construct, furnish and equip the Foundation and to purchase depreciable assets are taken to the deferred capital grants account.

Deferred capital grants are recognised in the statement of financial position over the periods necessary to match the depreciation of the assets purchased or donated, with the related grants.

Both operating and capital grants are accounted for on an accrual basis.

## (m) Employee benefits

Contributions to defined contribution pension plan (Central Provident Fund) are recognised as an expense in the same period as the employment that gives rise to the contribution. Obligations for future employee benefits, if material, are recognised as current expenses in the accounts.

## (n) Cash and cash equivalents

These comprise cash, bank balances and fixed deposits, excluding any bank overdraft and pledged bank deposit used for financing activities.

## 3. PROPERTIES, PLANT &amp; EQUIPMENT

<u>2015</u>	Leasehold Properties \$	Leasehold improvements \$	Office equipment & furniture \$	Total \$
COST				
At 1-1-2015	4,076,673	102,713	65,787	4,245,173
Additions	-	-	34,468	34,468
At 31-12-2015	<u>4,076,673</u>	<u>102,713</u>	<u>100,255</u>	<u>4,279,641</u>

## MAKE-A-WISH FOUNDATION (SINGAPORE) LIMITED

## NOTES TO THE ACCOUNTS - 31 DECEMBER 2015

## 3. PROPERTIES, PLANT &amp; EQUIPMENT (cont'd)

<u>2015</u>	Leasehold Properties \$	Leasehold improvements \$	Office equipment & furniture \$	Total \$
ACCUMULATED DEPRECIATION				
At 1-1-2015	163,067	20,542	54,211	237,820
Charge for the year	81,533	20,543	15,278	117,354
At 31-12-2015	<u>244,600</u>	<u>41,085</u>	<u>69,489</u>	<u>355,174</u>
NET BOOK VALUE				
At 31-12-2015	<u>3,832,073</u>	<u>61,628</u>	<u>30,766</u>	<u>3,924,467</u>
<u>2014</u>	\$	\$	\$	\$
COST				
At 1-1-2014	4,076,673	-	67,108	4,143,781
Additions	-	102,713	3,598	106,311
Disposals	-	-	( 4,919)	( 4,919)
At 31-12-2014	<u>4,076,673</u>	<u>102,713</u>	<u>65,787</u>	<u>4,245,173</u>
ACCUMULATED DEPRECIATION				
At 1-1-2014	81,534	-	45,439	126,973
Charge for the year	81,533	20,542	13,691	115,766
Disposals	-	-	( 4,919)	( 4,919)
At 31-12-2014	<u>163,067</u>	<u>20,542</u>	<u>54,211</u>	<u>237,820</u>
NET BOOK VALUE				
At 31-12-2014	<u>3,913,606</u>	<u>82,171</u>	<u>11,576</u>	<u>4,007,353</u>

In 2012, the Foundation acquired 3 units of 999-year leasehold properties costing \$4,076,673 including GST. The units were rented out to the existing tenants, with tenancy expiring in May 2014. Thereafter renovation work was done in June 2014 on all the 3 units which became the office of the Foundation.

## MAKE-A-WISH FOUNDATION (SINGAPORE) LIMITED

## NOTES TO THE ACCOUNTS - 31 DECEMBER 2015

## 4. FIXED DEPOSITS

		2014
	\$	\$
Mature within 1 year	1,000,000	1,250,000

All fixed deposits mature within one year and bear interest at 1.58% to 1.95% (2014: 1.05% to 1.35%) per annum.

## 5. TERM LOAN

In October 2012, the Foundation took up a mortgage loan facility of \$1,905,500 repayable in 300 monthly instalments commencing in December 2012. The interest rate (per annum) is charged on a daily rests basis as follows:

- 1<sup>st</sup> interest period - The prevailing 3-month SIBOR plus 1.68%,
- 2<sup>nd</sup> to 4<sup>th</sup> interest periods - The prevailing 3-month SIBOR plus 1.68%, and
- 5<sup>th</sup> interest period and thereafter - The prevailing 3-month SIBOR plus 3.00%.

The interest rate for the year was between 3.4095% to 4.1273%. (2014: 3.3741% to 3.4095%)

		2014
	\$	\$
Amount due up to 1 year	41,137	37,829
Amount due more than 1 year	1,217,203	1,256,303

This loan is secured by a first legal mortgage over the properties financed by this loan.

## 6. CARE AND SHARE MATCHING GRANT

The Care & Share Matching grant is a dollar-for-dollar donation matching grant provided by the Government to encourage donation and to develop social service related voluntary welfare organisations (VWOs) and their programmes to better serve beneficiaries. The matching grant can be used for capability building, capacity building, new initiatives/expansion of existing services and critical existing needs (up to 20%).

During the year grant amounting to \$870,438 (2014: \$272,588) was approved and \$686,018 (2014: \$179,562) was received. Of the amount received, \$118,274 (2014: \$23,288) was utilized for training of staff and board members, training of volunteers and were fully amortised in the year. \$34,468 (2014: \$105,211) was used for purchase of office equipment and improvement works on the new office and to be amortised over their useful lives.



## MAKE-A-WISH FOUNDATION (SINGAPORE) LIMITED

## NOTES TO THE ACCOUNTS - 31 DECEMBER 2015

## 6. CARE AND SHARE MATCHING GRANT (cont'd)

	\$	2014 \$
<u>Care &amp; Share Matching Grant</u>		
Balance at beginning of year	51,063	-
Grant received during the year	686,018	179,562
Utilised during the year	(155,273)	(128,499)
Balance at end of year	<u>581,808</u>	<u>51,063</u>
<u>Deferred Care &amp; Share Matching Grant</u>		
Balance at beginning of year	84,169	-
Grant utilised during the year	155,273	128,499
Amortisation during the year	(148,081)	( 44,330)
Balance at end of year	<u>91,361</u>	<u>84,169</u>
Classified as :		
Current	28,156	21,042
Non-current	63,205	63,127

## 7. INCOMING RESOURCES

This represents income received from external fundraising, gifts and donations and internal fundraising.

## 8. FUND-RAISING ACTIVITIES

The fund-raising efficiency ratio (total fund-raising expenses/total fund-raising income) for the year was 28% (2014: 25%). The Foundation met the 30/70 fund-raising rule under the Charities (Registration of Charities) Regulations 2007 issued by the Commissioner of Charities in both financial years.

## 9. REMUNERATION OF EMPLOYEES

	\$	2014 \$
Staff salaries	383,338	316,589
Bonus	62,104	39,175
CPF	65,656	42,138
	<u>511,098</u>	<u>397,902</u>

The average number of staff employed by the Foundation was 8 (2014:6).

## MAKE-A-WISH FOUNDATION (SINGAPORE) LIMITED

## NOTES TO THE ACCOUNTS - 31 DECEMBER 2015

## 10. RELATED PARTY TRANSACTIONS

A related party is defined as follows:

- (a) A person or a close member of that person's family is related to the Foundation if that person:
  - (i) has control or joint control over the Foundation;
  - (ii) has significant influence over the Foundation; or
  - (iii) is a member of the key management personnel of the Foundation.
- (b) An entity is related to the Foundation if any of the following conditions applies:
  - (i) the entity and the Foundation are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (ii) one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) both entities are joint ventures of the same third party.
  - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) the entity is a post-employment benefit plan for the benefit of the employees of either the Foundation or an entity related to the Foundation. If the Foundation is itself such a plan, the sponsoring employers are also related to the Foundation.
  - (vi) the entity is controlled or jointly controlled by a person identified in (a).
  - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

The Foundation is governed by the Board of Directors. All Directors are volunteers and received no monetary remuneration for their contributions and services rendered during the year.

## Key management compensation:

	\$	2014 \$
Salaries and other short-term		
employee benefits	103,410	62,461

The above amounts are included under remuneration of employees.

## Number of key management in remuneration bands:

		2014
\$0 to \$50,000	-	2
\$50,001 to \$100,000	1	-

## MAKE-A-WISH FOUNDATION (SINGAPORE) LIMITED

## NOTES TO THE ACCOUNTS - 31 DECEMBER 2015

11. CASH AND CASH EQUIVALENTS		2014
	\$	\$
Cash and cash equivalents comprise of :		
Fixed deposits	1,000,000	1,250,000
Bank balances	2,080,288	1,191,787
Petty Cash	500	500
	<u>3,080,788</u>	<u>2,442,287</u>

## 12. TAXATION

The Foundation is registered under the Charities Act, Cap 37 (Registration No. 01582) and its income is exempt from income tax.

## 13. TAX EXEMPT RECEIPTS

During the financial year, the Foundation issued tax-exempt receipts for donations collected from voluntary income and income from fund-raising activities amounting to \$982,082 (2014: \$1,187,061).

## 14. FINANCIAL RISK MANAGEMENT

The Foundation's activities expose it to minimal financial risks. The Directors have oversight to the overall risk management of the Foundation. The policies for managing these risks are briefly as follows:

## (a) Liquidity Risk

In the management of liquidity risk, the Foundation monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance its operations and mitigate the effects of fluctuations in cash flows.

The Foundation has no significant liquidity risk.

## (b) Interest Rate Risk

The Foundation has fixed deposits which are interest bearing and placed with financial institutions in Singapore.

The Foundation has no significant exposure to market risk for changes in interest rates.

## (c) Credit Risk

The Foundation's credit risk arises mainly from other receivables. The Foundation has no concentration of credit risk.

## MAKE-A-WISH FOUNDATION (SINGAPORE) LIMITED

## NOTES TO THE ACCOUNTS - 31 DECEMBER 2015

## 15. FAIR VALUES

The fair values of the current financial assets and current financial liabilities in the statement of financial position approximate their carrying values due to their short-term nature.

## 16. RESERVE MANAGEMENT

The primary objective in the management of the Foundation's reserve is to ensure that it maintains strong and healthy level of reserves and working fund ratio in order to support its operation. The Foundation has a cash reserve policy of holding not more than 3 years' operating expenditure. Such reserve shall be invested in financially prudent deposits.